

BENEFIT - COST ANALYSIS

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BENEFIT-COST ANALYSIS

- ▶ Analytical framework used to evaluate public expenditure decision
- ▶ Systematic enumeration of all benefits and all cost, tangible and intangible, quantifiable or difficult to measure.
- ▶ Prescriptive Model (instead of descriptive model)
- ▶ Ex ante Evaluation
- ▶ Aims to economic efficiency

The Procedure

- ▶ The projects to be analyzed are indentified
- ▶ All the impacts, both favorable and unfavorable, present and future, on all society are determined
- ▶ Values, Favorable impact as Benefits and unfavorable ones as costs
- ▶ The net benefits (total benefits minus total costs) is calculated
- ▶ The choice is made

Case 1: Accepting or Rejecting a Single Project

- ▶ Rehabilitate the office with energy efficiency
- ▶ Initial cost is estimated at \$ 175.000
- ▶ Benefits from energy savings \$ 150.000
- ▶ Maintenance cost will be reduced at \$ 75.000
- ▶ The net benefits is : $+\$ 150.000 + \$75.000 - \$175.000 = \$ 50.000$
- ▶ The Authority must make a simple yes– no decision between rehabilitate the office getting net benefits \$ 50.000 or no-rehabilitation with \$ 0.00.

Case 2a: Choosing one of a Number of Discrete Alternative Projects

Headquarters	Initial Cost	Benefits (Thousands)			Net benefits	B/C Ratio
		Savings on energy cost	Savings on maint-cost	Total benefits		
A	\$100	\$100	\$500	\$600	\$500	6,00
B	\$500	\$400	\$850	\$1.250	\$750	2,50
C	\$200	\$200	\$600	\$800	\$600	4,00
D	\$75	\$25	\$150	\$175	\$100	2,33
E	\$150	\$50	\$325	\$375	\$225	2,50
F	\$200	\$150	\$250	\$400	\$200	2,00
G	\$50	\$75	\$100	\$175	\$125	3,50
H	\$150	\$175	\$275	\$450	\$300	3,00

Case 2b: Choosing the Appropriate Scale for A Project

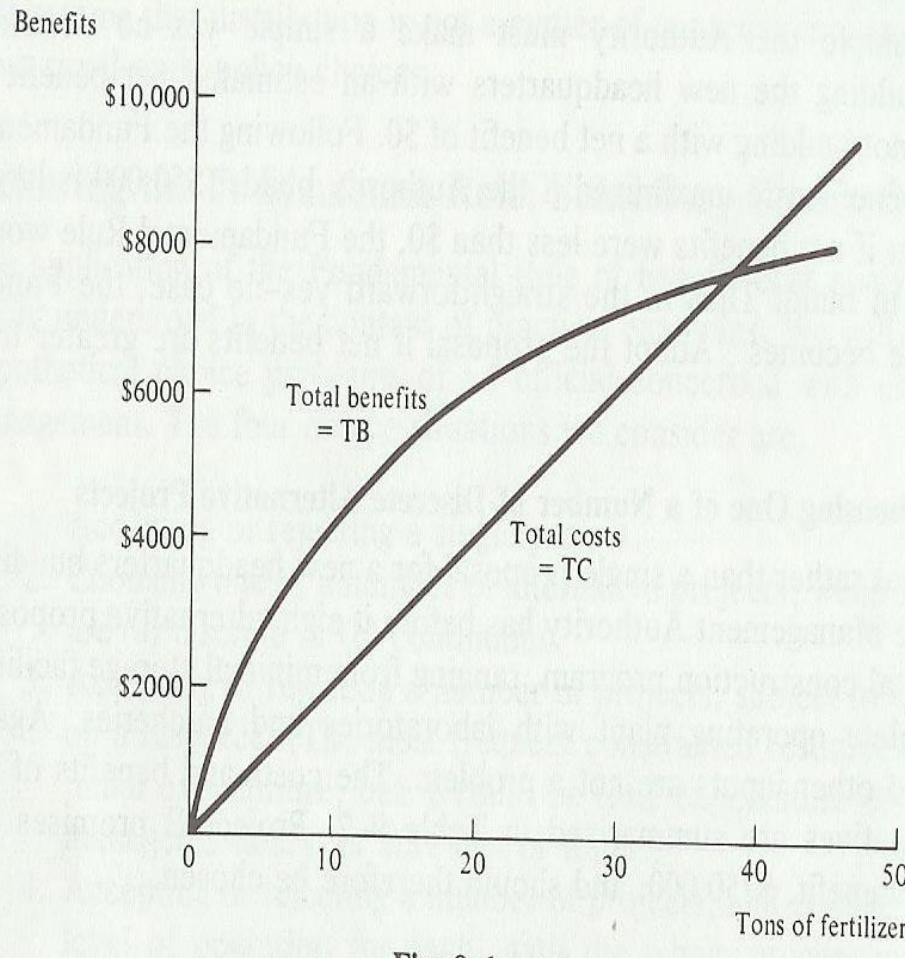


Fig. 9-1

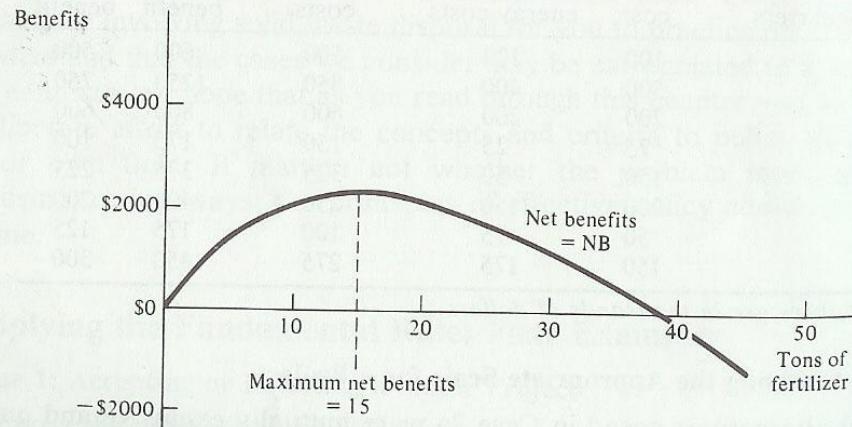


Fig. 9-2

Case 3: Accepting or Rejecting a number of Projects, Subject to a Constraint on a Resources

Headquarters	Initial Cost	Net Benefit	(in thousands of dollars)	
			Net benefit/ initial cost	Cumulative initial cost, all projects
A	100	500	5,0	100
C	200	600	3,0	300
G	50	125	2,5	350
H	150	300	2,0	500
E	150	225	1,5	650
B	500	750	1,5	1150
D	75	100	1,3	1225
F	200	200	1,0	1425

Case 3: Accepting or Rejecting a number of Projects, Subject to a Constraint on a Resources

- ▶ Capital is limited to \$ 500.000
- ▶ There are many possibilities
- ▶ Rank the projects according to the index
- ▶ Then select projects from the top of the list down, until the \$ 500.000 is used up
- ▶ Then the selected projects are A, C, G, and H due to exhausting the \$500.000 budget (total net benefit is \$ 1.525.000)
- ▶ If we choose project B, just only one project and the total benefit just \$ 750.000 with the initial cost \$500.000

Benefit/Cost Ratios

- ▶ A project will be recommended if B/C ratio is greater than 1 or rejected because the ratio less than 1.
- ▶ The largest B/C ratio among competing projects
- ▶ When mutually exclusive projects or when resources are constrained, the two criteria may lead into inconsistent choices.

Benefit/Cost Ratios

Project	Benefit	Costs	Net Benefits	B/C Ratio
I	\$10,000	\$1,000	\$9,000	10
II	\$100,000	\$25,000	\$75,000	4

Estimating Benefits and Costs

- ▶ Prediction : predict input that will be employed and the outputs that will be achieved
all impacts, favorable and unfavorable, must be identified
- ▶ Valuation : Unfavorable impacts will be registered as cost, favorable ones as benefits
The usual measuring rod is money-unit,dollars
Market values VS No Market values (relative prices in the economy)
- ▶ Willingness to pay (appropriate measure of Benefits)- Eq. Parking fee VS Parking space

Cost Effectiveness

- ▶ Calculating cost is easier to quantify than the benefits
- ▶ Benefits and costs are hard to compare directly (defence or health projects)
- ▶ Opportunity cost

Example

- ▶ Apply benefit-cost analysis to a case study of U.S. and European efforts to save lives gasoline by setting maximum speed limits

Conducting a Benefit-Cost Analysis

- ▶ Identify alternatives
- ▶ Specify objectives
- ▶ Identify target groups and beneficiaries
- ▶ List all benefits and costs
- ▶ Collect data for analysis
- ▶ Discount benefits and costs to present value
- ▶ Select criterion of choice
- ▶ Compare benefits and costs
- ▶ Make recommendation

Benefits and Costs of the 55 mph Speed Limit

COSTS

- ▶ Hours Driving

$$H = [1.04VM_{1973}/S_{1974} - VM_{1973}/S_{1973}] \times R$$
$$= 1.95 \text{ billion}$$

$$H = [VM_{1973}/S_{1974} - VM_{1973}/S_{1973}] \times R$$
$$= 1.72 \text{ billion}$$

- ▶ Value of Hours

\$5.05/hr (average wage) = \$9.85 billion

\$1.67/hr (survey) = \$2.89 billion

- ▶ Costs of Enforcement

- \$.8 million

- \$ 12 million

BENEFITS

- ▶ Gasoline Saved

- \$ 0.718 cents (price support) = \$ 2,500 billion

- \$ 0.528 cents (market price) = \$ 1,442 million

- ▶ Lives saved
 - \$1,297.7 million
 - \$998 million
- ▶ Injuries
 - \$942.3 million
 - \$722 million
- ▶ Property damage
 - \$472 million
 - \$236 million

A Net Benefits = \$2,321.2

B/C = 1.8

B Net Benefits = - \$6,462

B/C = .345

► TERIMA KASIH